

The Market for Standard Essential Patents

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 - ▶ Standards (e.g., UMTS or Blu-Ray) incorporate hundreds of different SEPs
 - ▶ Technology sponsors hold and license several SEPs as a bundle
- Recent evidence of SEPs trading activities
 - ▶ Nortel (5,000 patents), Motorola Mobility (17,000 patents)
 - ▶ Privateering (Core Wireless, Unwired Planet, IPcom)
 - ▶ Pooling (Vringo, Sisvel)

The paper

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- How the size of a SEP portfolio affects licensing strategies.
- The incentives of SEP owners to buy and sell SEPs.
- The effects of SEP trading on the industry.

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Related literature

- Lerner-Tirole (2004, 2014): competition and demand margins
- Baron et al. (2013): incentives to increase the size of SEP portfolio

The model

A product market where the technological standard embodies k Standard Essential Patents (SEPs), owned by $n \leq k$ **patent holders**:

- Each patent holder i has a portfolio of k_i SEPs, with $\sum_i k_i = k$
- FRAND royalty program: per-unit royalty r_i for using the SEP portfolio
- Patent holders not involved in the product market
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Product market:

- Free entry
- Large number of downstream producers, which are identical and offer each a fixed quantity \bar{q} of a homogeneous good
- Demand function in the downstream market: $Q = D(p)$
- The producers that enter the market compete in prices

The timing

- 1 The SEP owners set simultaneously FRAND licensing terms for producers.
- 2 Manufacturers enter the market; each manufacturer decides whether to take a license from SEP owner i or not.
- 3 Manufacturers compete in prices.
- 4 SEP owner i can decide to enforce its patent rights in courts against the manufacturers that did not take a license.

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Enforcement requires critical portfolio size:

- The threat of enforcement is credible if only if $w(k_i)d\bar{q} \geq L$
- That is, iff $k_i \geq \bar{k}$, where $\bar{k} = L/(d\bar{q})$ is the **critical portfolio size**

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If enforcement is credible, the owner and the producer reach a settlement agreement \rightarrow the manufacturer then agrees to pay $w(k_i)d$ per unit of output

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⇒ **maximum royalty** $\bar{r}(k_i) = dw(k_i)$ for owner i , increasing in portfolio size k_i

Enforcement and demand margins

At the beginning of the licensing game, each owner i sets its royalty r_i , taking as given the total royalties set by the other owners, R_{-i} (simultaneous moves):

$$\max_{r_i} r_i D(R), \text{ s.t. } r_i \leq \bar{r}(k_i)$$

Unconstrained solution: $\hat{r} = \arg \max_{r_i} r_i D(R)$

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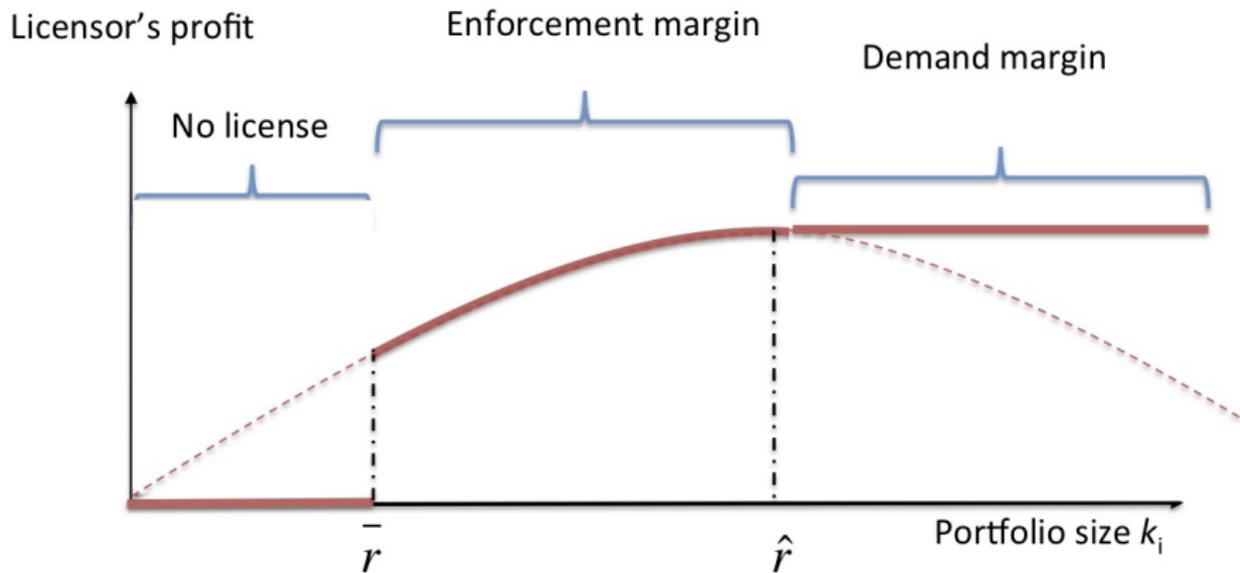
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If $\hat{r} \leq \bar{r}(k_i)$, **the demand margin is binding** \rightarrow the SEP holder charges a demand bound royalty \hat{r} .

Enforcement and demand margins



Royalty stacking and double marginalization

Assume that there is:

- a group S of n_s strong SEP owners (demand-bounded)
- a group E of n_e SEP owners of medium strength (enforcement-bounded)

Total royalties: $R = \bar{R} + \widehat{R}$, with $\bar{R} = d \sum_{i \in E} w(k_i)$ and $\widehat{R} = n_s \widehat{r}$.

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“Royalty stacking” = increase in \bar{R} due to an increase of n_e

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Assume strategic substitutability between licensors' royalties:

- **Double marginalization** \rightarrow elasticity of \widehat{R} to $n_s = \varepsilon \in (0, 1)$
- **Substitution** between royalty stacking and double marginalization: $\partial \widehat{R} / \partial \bar{R} = \varepsilon - 1 \in (-1, 0)$.

SEP trading: Direct and indirect effects

Assume a trade of 1 SEP between two enforcement-bounded holders i and j :

- $r_i(k_i) = dw(k_i)$ and $r_j(k_j) = dw(k_j)$
- $k_i \rightarrow k_i - 1$
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- negative for the seller: $r_i(k_i)$ decreases
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- $k_i > k_j \rightarrow r_i(k_i) + r_j(k_j)$ increases $\rightarrow R$ increases

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Indirect effects due to royalty stacking (higher cumulative royalties \rightarrow lower demand):

- if $k_i > k_j$, negative for both: $D(R)$ decreases
- if $k_i < k_j$, positive for both: $D(R)$ increases
- same (external) effect on other SEP holders

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- $n_S = 0$: condition from a trade from the strong to the weak: $\widehat{r} > r_i(k_i) + r_j(k_j)$;
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- But benefit lower with other strong owners (benefit is shared + strategic reaction of other strong owners)

Extensions

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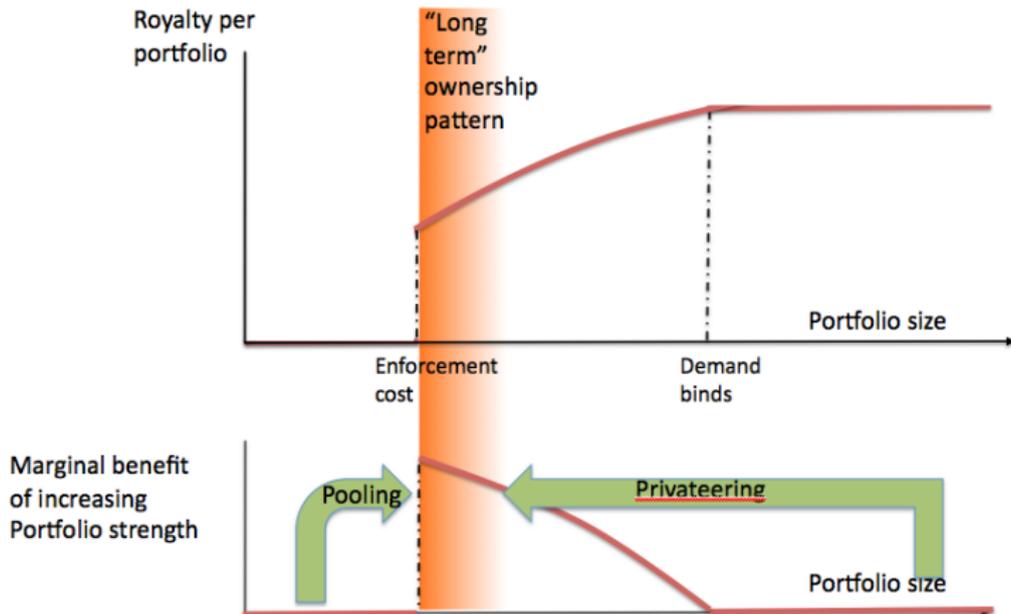
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- If $n_S > 1$, strong SEP holders have incentives to divest their portfolio → privateering

Pooling and privateering



Conclusion

- A simple model of FRAND licensing
 - ▶ Highlights different licensing regimes based on critical size of portfolio
 - ▶ Enables analysis of motives for SEP trading
- Two main patterns for SEP trading:
 - ▶ Enhances SEP concentration when there is one (single) dominant licensor (or an opportunity to create one such licensor)
 - ▶ Strengthens weak portfolios otherwise if (i) no strong licensor or (ii) too many of them
 - ▶ Explains observed privateering and pooling of small portfolios
- Limitations and extensions: cross-licensing
 - ▶ An obvious motive for buying SEPs
 - ▶ Equalizing portfolio sizes may then reduce royalty costs